

Note

2025 Calendar of the Executive Director of ESMA

Date	Meetings/Conferences	Topics discussed	Hospitality
January			
15	The Executive Director of ESMA, Natasha Cazenave, meets with Nicolas Veron, Board Member of DTCC	Supervision and SIU	N/A
24	The Executive Director of ESMA, Natasha Cazenave, speaks with Douglas Elliott, Oliver Wyman	US elections, Cryptos	N/A
27	The Executive Director of ESMA, Natasha Cazenave, meets with Ines de Dinechin, Chairwoman of Scope Group's Supervisory Board	Supervision	N/A
February			
4	The Executive Director of ESMA, Natasha Cazenave, speaks with Anneli Tuominen, Member of the Supervisory Board, SSM, ECB	ESMA/ECB cooperation	n/a
4	The Executive Director of ESMA, Natasha Cazenave, meets with Constantin Cotzias and Nicholas Bean, Bloomberg	DORA, ESG Ratings, MiFIR, Benchmarks, CMU/SIU, Supervision	n/a

5	The Executive Director of ESMA, Natasha Cazenave, speaks at ESMA's Conference: Shaping the future of EU capital markets,		n/a
26	The Executive Director of ESMA, Natasha Cazenave, together with the EDs of EBA and EIOPA, speaks with Anneli Tuominen, Member of the Supervisory Board, SSM, ECB	DORA	n/a
28	The Executive Director of ESMA, Natasha Cazenave, meets with Delphine d'Amarzit, Euronext	Market structure, MIFIR, SIU	n/a
March			
04	The Executive Director of ESMA, Natasha Cazenave, attends the « soirée attractivité des Organisations Internationales en Ile-de-France » organised by French Ministry of Foreign Affairs		Reception, provided to all participants
05	The Executive Director of ESMA, Natasha Cazenave, meets with Guillaume Eliet, Euroclear		n/a
13	The Executive Director of ESMA, Natasha Cazenave, meets with Satu Huber, Jean-Louis Schirmann and Gaelle Marques dos Santos, EMMI	Supervision	n/a
18	The Executive Director of ESMA, Natasha Cazenave, meets with Valerie Urbain and Guillaume Eliet, Euroclear	settlement services	n/a
20	The Executive Director of ESMA, Natasha Cazenave, attends "The importance of diversity in addressing global economic challenges with Dr. Emma Howard" at the Embassy of Ireland		Reception provided to all participants
26	The Executive Director of ESMA, Natasha Cazenave, meets with Christophe Bories and Antoine Boirin French Treasury	SIU, burden reduction	n/a

28	The Executive Director of ESMA, Natasha Cazenave, meets with Delphine d'Amarzit and Pierre Davoust, Euronext	settlement services	n/a
April			
8	The Executive Director of ESMA, Natasha Cazenave, speaks at ECON public hearing	"The impact of markets in crypto-assets on financial stability"	n/a
9	The Chair of ESMA, Verena Ross, and the Executive Director of ESMA, Natasha Cazenave, meet with Ann Prendergast, Joe Barry, Sven Kasper, Ciara Horigan and Guido Faltoni, State Street	Current geo-political/market developments, SIU, ESG, ETFs	n/a
9	The Executive Director of ESMA, Natasha Cazenave, meets with Michael West, Moody's	Supervision	n/a
9	The Executive Director of ESMA, Natasha Cazenave, meets with Philippe Setbon, Natixis	SIU	n/a
9	The Chair of ESMA, Verena Ross, and the Executive Director of ESMA, Natasha Cazenave, meet with Eglantine Desautel, Euro CTP	Consolidated Tape process, Rules of engagement with ESMA	n/a
9	The Executive Director of ESMA, Natasha Cazenave, and the Chair of the CCP Supervisory Committee, Klaus Löber, meet with Sasha Mills, Bank of England		n/a
9	The Chair of ESMA, Verena Ross, and the Executive Director of ESMA, Natasha Cazenave, meet with Eric Pan, ICI	Current geo-political/market developments, SIU, ETFs	n/a
9	The Executive Director of ESMA, Natasha Cazenave, meets with Matt Swinehart and Katherine Martin, Rock Creek		n/a
9	The Executive Director of ESMA, Natasha Cazenave, meets with Delphine Dirat, LSEG		n/a

10	The Executive Director of ESMA, Natasha Cazenave, speaks at Eurofi	Long term retail investment products in the EU	Conference dinner
10	The Executive Director of ESMA, Natasha Cazenave, speaks at Eurofi	EU capital markets: is tackling fragmentation a top priority?	Conference dinner
10	The Executive Director of ESMA, Natasha Cazenave, meets with Eric de Montgolfier and Martin Bresson, Invest Europe		n/a
10	The Executive Director of ESMA, Natasha Cazenave, meets with Anna Kulik, ECSDA	CSD	n/a
10	The Chair of ESMA, Verena Ross, and the Executive Director of ESMA, Natasha Cazenave, and the Chair of the CCP Supervisory Committee, Klaus Löber, meet with Jean Lemierre, BNP Paribas	Current geo-political/market developments, Simplification and Burden Reduction, SIU and retail investment in the EU	n/a
10	The Executive Director of ESMA, Natasha Cazenave, meets with Vittorio Grilli, Anna Dunn and Patrick Thomson, JP Morgan		n/a
10	The Chair of ESMA, Verena Ross, and the Executive Director of ESMA, Natasha Cazenave, meet with Adam Farkas, AFME	T+1, Corporate bond transparency, Reasonable commercial basis	n/a
10	The Executive Director of ESMA, Natasha Cazenave, and the Chair of the CCP Supervisory Committee, Klaus Löber, meet with Scott O'Malia and Eric Litvack, ISDA		n/a
10	The Executive Director of ESMA, Natasha Cazenave, meets with David Ripley, Kraken		n/a

11	The Executive Director of ESMA, Natasha Cazenave, meets with Michael Pedroni, Highland Global Advisors and Michael Tae, Broadridge	US/EU developments	n/a
11	The Executive Director of ESMA, Natasha Cazenave, meets with Chloe Barz, Robinhood	MICA	n/a
11	The Executive Director of ESMA, Natasha Cazenave, meets with a group of pan-European and global Asset Managers	SIU	n/a
15	The Executive Director of ESMA, Natasha Cazenave, speaks at « dialogues de l'épargne et du non coté », France Invest	SIU	n/a
15	The Chair of ESMA, Verena Ross, and the Executive Director of ESMA, Natasha Cazenave, meet with a delegation from the Committee on Economic and Monetary Affairs (ECON)	SIU, Simplification and burden reduction, RIS	n/a
May			
7	The Executive Director of ESMA, Natasha Cazenave, speaks at "Börse in Gespräch"	„A vision for Europe: Investing now to create tomorrow's markets"	n/a
12	The Executive Director of ESMA, Natasha Cazenave, meets with representatives of France Post Marché	MiFIR, RIS, CSDR review, T+1	n/a
June			
3	The Chair of ESMA, Verena Ross, and the Executive Director of ESMA, Natasha Cazenave, speak with Robin Mess, Big xyt,	EU consolidated tape	n/a
4	The Executive Director of ESMA, Natasha Cazenave, speaks at meeting of the Committee on Budgets, EP		n/a

24-25	The Executive Director of ESMA, Natasha Cazenave, attends the EU-US regulatory dialogue		n/a
24	The Executive Director of ESMA, Natasha Cazenave, meets with BVI representatives		refreshments
25	The Executive Director of ESMA, Natasha Cazenave, meets with MEP Hélder Sousa Silva	Introductory meeting	n/a
July			
2	The Executive Director of ESMA, Natasha Cazenave, meets with Benoit de la Chapelle Bizot and Sophie Asselot, BPCE	SIU, RIS, burden reduction	n/a
3	The Executive Director of ESMA, Natasha Cazenave, speaks at AFME's European Public Policy Committee meeting	SIU, burden reduction, tokenisation	n/a
15	The Executive Director of ESMA, Natasha Cazenave, meets with Detlev Scholz, Morningstar DBRS	Supervision	n/a
18	The Executive Director of ESMA, Natasha Cazenave, meets with Martin Butler and Marion Mulvey, S&Ps	Supervision	n/a

September			
1	The Executive Director of ESMA, Natasha Cazenave, speaks at Capital Markets in Digital Age	Tokenisation: an opportunity for the EU's financial sector agenda? Link: ESMA75-1322421554-607 Natasha Cazenave s Keynote Speech at Capital Markets in Digital Age 1-2 September 2025.pdf	n/a
9	The Chair of ESMA, Verena Ross, and the Executive Director of ESMA, Natasha Cazenave, meet with Paul Atkins and Erik Hotmire, U.S. Securities and Exchange Commission	Crypto/stablecoins, IASB Funding and the ISSB, NBFI, Foreign Private Issuers	n/a
11	The Executive Director of ESMA, Natasha Cazenave, speaks with Thomas Broeng Jorgensen, SSM, ECB	Bilateral exchanges investment banks activities in European capital markets	n/a
17	The Executive Director of ESMA, Natasha Cazenave, meets with Tadhg O Shea, Tarek Tranberg, and Anish Puaar, Optiver	SIU and post-trade integration, RCB	n/a
17	The Executive Director of ESMA, Natasha Cazenave, meets with Sebastien Rozes and Lorraine Sereyjol-Garros, TP ICAP	Policy topics on volume of regulatory change and risks, pause on transaction and reference data reporting reforms, best execution requirements	n/a
17	The Chair of ESMA, Verena Ross, and the Executive Director of ESMA, Natasha Cazenave, meet with Tanguy Van De Werve and Vincent Ingram, EFAMA	Sustainability reporting, Retail Investors and RIS, Market developments including ETFs, UCITS eligible assets	n/a

17	The Chair of ESMA, Verena Ross, and the Executive Director of ESMA, Natasha Cazenave, meet with Michał Truszczyński and Philipp Bohrn, Bitpanda	Crypto market developments, MiCA implementation, firm's EU strategy	n/a
17	The Executive Director of ESMA, Natasha Cazenave, speaks at Eurofi	Panel on Crypto assets: market developments and policy implementation	n/a
17	The Chair of ESMA, Verena Ross, and the Executive Director of ESMA, Natasha Cazenave, meet with Dr. Jörg Kukies and Christian Noyer, The FIVE Initiative – Financing Innovative Ventures in Europe	Financing for start-up/scale up companies, public market access and IPOs, potential for tokenisation/DLT	n/a
17	The Executive Director of ESMA, Natasha Cazenave, meets with Michael West, Stephen Long and Nick Hill, Moodys Ratings	Perspectives on current structural challenges and their implications on credit and default trends	n/a
17	The Executive Director of ESMA, Natasha Cazenave, meets with Eric de Montgolfier, Invest Europe	Retail investments, private equity developments	n/a
18	The Executive Director of ESMA, Natasha Cazenave, speaks at Eurofi	Empowering retail investors: what can make a difference? (simplification of RIS proposals, financial literacy actions, information and advice...)?	Lunch
18	The Executive Director of ESMA, Natasha Cazenave, meets with Debbie Lawrence, LSEG	Capital market reforms, AI, ESG data, market transparency	n/a
18	The Executive Director of ESMA, Natasha Cazenave, meets with Jonathan Greenstein, Nicholas Tabor, Michael Carlson, and Leena Bhatnagar, US Treasury	SIU, DORA, US-EU priorities	n/a

18	The Chair of ESMA, Verena Ross, and the Executive Director of ESMA, Natasha Cazenave, meet with Bryan Pascoe and Rene Karsenti, ICMA	Bond market developments, T+1, Sustainability reporting, Simplification and burden reduction	n/a
18	The Chair of ESMA, Verena Ross, and the Executive Director of ESMA, Natasha Cazenave, meet with Faryar Shirzad (remote), Scott Bauguess, Tom Duff Gordon, Roeland Van der Stappen, Coinbase	US/EU crypto/stablecoin/tokenisation market and regulatory developments	n/a
18	The Executive Director of ESMA, Natasha Cazenave, meets with Karolin Schriever, German Savings Banks Association	RIS, PRIIPs	n/a
18	The Chair of ESMA, Verena Ross, and the Executive Director of ESMA, Natasha Cazenave, meet with Arjun Sethi, Kraken	MiCA implementation and ESMA convergence work, US market and regulatory developments, Tokenised securities	n/a
18	The Executive Director of ESMA, Natasha Cazenave, meets with Robert W. Kopitsch, Blockchain for Europe	SIU, tokenisation, stablecoins, DeFi	n/a
18	The Executive Director of ESMA, Natasha Cazenave, meets with Joanna Cound, BlackRock	SIU, digital innovation, retail participation in financial markets	n/a
18	The Executive Director of ESMA, Natasha Cazenave, meets with Anneli Tuominen, Member of the Supervisory Board, ECB	Cooperation with ECB, Supervision and cyber, Simplification, Digital Euro	n/a
18	The Executive Director of ESMA, Natasha Cazenave, meets with Michael Pedroni, Highland Global Advisors	US developments, digital innovation	n/a
19	The Chair of ESMA, Verena Ross, and the Executive Director of ESMA, Natasha Cazenave, meet with Francesco Vanni d'Archirafi, Valérie Urbain, Euroclear	SIU, Euroclear/CSDs, Supervision, T+1, DLT	n/a

19	The Executive Director of ESMA, Natasha Cazenave, meets with Michael J. McGrath, FSC vice-Chair	SIU, FSC, IE and ESMA priorities	n/a
19	The Executive Director of ESMA, Natasha Cazenave, meets with pan-EU and global asset managers: Representatives from Allianz Global Investors, BlackRock, Fidelity, Invesco, Natixis Investment Managers, Nordea, and State Street Global Advisors	SIU, Retail Investment Journey, Reporting simplification, International and EU workstreams on financial stability	n/a
19	The Executive Director of ESMA, Natasha Cazenave, attends the Informal Ecofin	Simplification of financial regulation (session introduced by New Financial)	n/a
22	The Executive Director of ESMA, Natasha Cazenave, attends the Opening Bell Ceremony at Euronext		n/a
22	The Chair of ESMA, Verena Ross, and the Executive Director of ESMA, Natasha Cazenave, meet with François Villeroy de Galhau, Banque de France	SIU, NBF, Digital Innovation	n/a
23	The Executive Director of ESMA, Natasha Cazenave, speaks at AFME's European Compliance and Legal Conference 2025	ESMA priorities, SIU, Simplification and burden reduction, DORA / MiCA / DLT Pilot regime / tokenisation	n/a
October			
6	The Executive Director of ESMA, Natasha Cazenave, meets with Douglas Elliott, Oliver Wyman		n/a
9	The Executive Director of ESMA, Natasha Cazenave, speaks at L'AGEFI European Finance Forum	Interview (in French) organised on the occasion of the Agefi Finance Forum in Paris	n/a

9	The Executive Director of ESMA, Natasha Cazenave, speaks at L'AGEFI European Finance Forum	UNITED WE STAND: At last, a decisive year for the union of savings and investment? What does Europe need to be more ambitious?	light refreshments
17	The Executive Director of ESMA, Natasha Cazenave, meets with Sarah Pritchard, UK FCA	EU-UK Regulatory Forum, Growth, competitiveness and SIU, NBF, Retail, US, Digital finance	n/a
November			
3	The Executive Director of ESMA, Natasha Cazenave, attends Goldman Sachs and New Financial Private Roundtable, organised by POLITICO Studio		refreshments
4	The Executive Director of ESMA, Natasha Cazenave, meets with Emmanuelle Assouan, Banque de France	Tokenisation	n/a
5	The Executive Director of ESMA, Natasha Cazenave, speaks at public hearing of the Budget Committee		n/a
6	The Executive Director of ESMA, Natasha Cazenave, speaks at the 14th Annual EU Financial Regulation Conference	Strategic Outlook the C-level perspective a shifting global order	refreshments
6	The Executive Director of ESMA, Natasha Cazenave, speaks at EFAMA Investment Management Forum	Delivering the Savings and Investments Union in an era of simplification and burden reduction	n/a
6	The Executive Director of ESMA, Natasha Cazenave, meets with Ken Bentsen, SIFMA	SIU, US developments, Digital Finance	n/a

17	The Executive Director of ESMA, Natasha Cazenave, speaks at ECON public hearing		n/a
18	The Executive Director of ESMA, Natasha Cazenave, meets with Elif Bilgi Zapparoli, Bank of America	SIU, Market structure, Digital finance, Securitisation	n/a
25	The Executive Director of ESMA, Natasha Cazenave, speaks at ESMA Research Conference 2025 "Understanding investment funds: Developments and risks in the EU fund industry"		n/a
28	The Executive Director of ESMA, Natasha Cazenave, speaks at Journées de l'AFTE	SIU, Sustainability reporting, Green bonds, crypto assets	n/a
December			
2	The Executive Director of ESMA, Natasha Cazenave, meets with Mike West and Barbara Sullivan, Moody's	Supervision	n/a
2	The Executive Director of ESMA, Natasha Cazenave, speaks at ESMA Data Day	ESMA Data Strategy and priorities	n/a
3	The Executive Director of ESMA, Natasha Cazenave, meets with Amanda Bowe, Séverin Cabannes and Astrid Stange, Moody's Independent Directors	Supervision	n/a
3	The Executive Director of ESMA, Natasha Cazenave, attends the LSEG roundtable on Cloud Sovereignty		refreshments
5	The Executive Director of ESMA, Natasha Cazenave, attends the Strategic meeting with large audit networks		n/a
9	The Executive Director of ESMA, Natasha Cazenave, meets with Sandrine Ménard and Clément Roman, French Treasury	Markets Integration Package, FIVE Initiative	Lunch

19	The Executive Director of ESMA, Natasha Cazenave, meets with Christian Zinglensen, European Investment Bank		n/a
----	---	--	-----