

Note

2025 Calendar of the Chair of ESMA

Date	Meetings/Conferences	Topics discussed	Hospitality
<u>January</u>			
09	The Chair of ESMA, Verena Ross, meets Lee Foulger and Nat Benjamin, Bank of England	NBFI, system-wide stress test	N/A
09	The Chair of ESMA, Verena Ross, meets with Stéphane Boujnah, Daphne Van der Stam and Nicolas Rivard, Euronext	SIU, market structure issues, market data	N/A
09	The Chair of ESMA, Verena Ross, meets with Valérie Baudson, Amundi	SIU, Investment Management	N/A
15	The Chair of ESMA, Verena Ross, and the Chair of the CCP Supervisory Committee, Klaus Löber, talk to Deputy Governor T. Rabi Sankar, RBI	EMIR and Indian CCPs	N/A

21	The Chair of ESMA, Verena Ross, speaks at the AEFR Conference “Towards an SEC in the European Union”	Round Table - A European-style SEC: Utopia or necessity?	Lunch
21	The Chair of ESMA, Verena Ross, meets with Steven Maijoor, De Nederlandsche Bank	SIU/CMU, FSB work	N/A
21	The Chair of ESMA, Verena Ross, gives an interview to German TV ARD		N/A
22	The Chair of ESMA, Verena Ross, meets with Philippe De Backer and Ludo Bammens, KKR	Private market developments, asset management regulation, data and risks	N/A
23	The Chair of ESMA, Verena Ross, meets with a supervised entity	Supervision	N/A
29	The Chair of ESMA, Verena Ross, meets with Ann Shuman and Michalis Sotiropoulos, DTCC	DTCC priorities, T+1	N/A
29	The Chair of ESMA, Verena Ross, meets with Governor Monticelli, Council of Europe Development Bank	CEB history and development, ESMA history and priorities, SIU/CMU	Lunch
31	The Chair of ESMA, Verena Ross, speaks at Euronext's Ring the bell ceremony for		N/A

	the first EU Green Bond - Île-de-France Mobilités		
<u>February</u>			
04	The Chair of ESMA, Verena Ross, speaks at the 9th FinTech & Regulation Conference	Fireside Chat with Nicolas Reinhardt, Afore Consulting	N/A
04	The Chair of ESMA, Verena Ross, gives and interview to the Financial Times		N/A
05	The Chair of ESMA, Verena Ross, speaks at ESMA's conference "Shaping the future of EU Capital Markets	https://www.esma.europa.eu/sites/default/files/2025-02/ESMA71-1206669466-844_Verena_Ross_Opening_Remarks_at_the_ESMA_Conference_2025.pdf	N/A
05	The Chair of ESMA, Verena Ross, meets with Jurand Drop, Ministry of Finance, Poland	SIU	N/A
05	The Chair of ESMA, Verena Ross, meets with Minister L. Kamenicky, Minister of Finance Slovakia	SIU	N/A
05	The Chair of ESMA, Verena Ross, meets with Adena Friedman, Nasdaq	SIU	N/A

05	The Chair of ESMA, Verena Ross, meets with Niklas Wykman, Minister for Financial Markets, Sweden	SIU	N/A
06	The Chair of ESMA, Verena Ross, and the Chair of the CCP Supervisory Committee, Klaus Löber, talk to Sarah Breeden, Bank of England	Memorandum of Understanding	N/A
12	The Chair of ESMA, Verena Ross, meets with Thomas Westphal, Director-General for Economic and Financial Affairs, Council of the European Union	SIU	N/A
13	The Chair of ESMA, Verena Ross, gives an interview to Bloomberg		N/A
14	The Chair of ESMA, Verena Ross, speaks with the Chairs of EBA and EIOPA to Claudia Buch, ECB	Simplification and Burden reduction	N/A
14	The Chair of ESMA, Verena Ross, speaks to Commissioner Maria Luis Albuquerque	SIU, Burden reduction, Supervision, Retail investors	N/A
17	The Chair of ESMA, Verena Ross, meets with Stephan Leithner and Niels Brab, Deutsche Boerse	SIU, Market structure trends, MiFIR review	N/A

17	The Chair of ESMA, Verena Ross, meets with Burkhard Balz, Deutsche Bundesbank	SIU, Current Market developments	N/A
20	The Chair of ESMA, Verena Ross, speaks to Thomas Richter, BVI	ESMA Priorities, SMSG, ETF trends	N/A
20	The Chair of ESMA, Verena Ross, speaks to MEP Aurore Lalucq	SIU, ECON engagement	N/A
20	The Chair of ESMA, Verena Ross, and the Chair of the CCP Supervisory Committee, Klaus Löber, talk to Ulrich Bindseil, ECB	Digital infrastructure plans	N/A
21	The Chair of ESMA, Verena Ross, speaks at the EU-Asia Pacific Forum	Exchange of views on IOSCO topics	N/A
<u>March</u>			
04	The Chair of ESMA. Verena Ross, speaks at the Börsen-Zeitung Finanzplatztag 2025 conference	ESMA24-225943895-347_Verena_Ross_speech_Finanzplatztag_2025.pdf	N/A
04	The Chair of ESMA, Verena Ross, meets with Christian Sewing, Deutsche Bank	Current market developments, Simplification/burden reduction, SIU	N/A
04	The Chair of ESMA, Verena Ross, meets with Claudia Buch, SSM	Simplification/burden reduction, Supervision	Lunch

04	The Chair of ESMA, Verena Ross, meets with Christine Lagarde, ECB	Current market developments, SIU, Sustainable Finance	N/A
04	The Chair of ESMA, Verena Ross, meets with Piero Cipollone, ECB	DORA, T+1, T2S, Financial innovation/Digital Euro	N/A
04	The Chair of ESMA, Verena Ross, meets with Isabel Schnabel, ECB	Current market developments, Simplification/burden reduction, SIU	N/A
11	The Chair of ESMA, Verena Ross, meets with the Executive Board & Supervisory Board, Goldman Sachs Bank Europe	ESMA's priorities, EU Capital markets and SIU	Dinner
13	The Chair of ESMA, Verena Ross, meets with Pier Carlo Padoan, Unicredit	Current market developments, SIU	N/A
14	The Chair of ESMA, Verena Ross, meets with Patrizia Grieco and Stefano Firpo, Assonime	SIU, Omnibus package, Current Italian market developments	N/A
14	The Chair of ESMA, Verena Ross, gives an interview to Il Sole 24 Ore		N/A
14	The Chair of ESMA, Verena Ross, speaks at the Consob 50 th Anniversary conference	Panel discussion "Towards Savings and Investment Union through Capital Markets"	N/A
14	The Chair of ESMA, Verena Ross, meets with Andrea Orcel, Unicredit	Current market developments, SIU	N/A

17	The Chair of ESMA, Verena Ross, meets with Rodrigo Buenaventura, IOSCO	Exchange of views on IOSCO topics	N/A
18	The Chair of ESMA, Verena Ross, speaks at the Euronext Annual conference	Panel discussion “How to build truly integrated markets in Europe?”	N/A
21	The Chair of ESMA, Verena Ross, meets with Panos Prodromides, CyPAOB/CEAOB	Corporate finance and reporting, CEAOB activities, Cooperation ESMA-CEAOB	N/A
25	The Chair of ESMA, Verena Ross, meets with Gaston Reinesch, Central Bank of Luxembourg	ESMA's priorities, SIU, Simplification/burden reduction, Competitiveness	N/A
25	The Chair of ESMA, Verena Ross, meets with The Grand Duke of Luxembourg	ESMA's objectives and priorities, SIU	N/A
25	The Chair of ESMA, Verena Ross, meets with Luc Frieden, Prime Minister Luxembourg	ESMA's priorities, SIU, Simplification/burden reduction, Competitiveness	N/A
25	The Chair of ESMA, Verena Ross, meets with Gilles Roth, Minister of Finance Luxembourg	ESMA's priorities, SIU, Simplification/burden reduction, Competitiveness	N/A
25	The Chair of ESMA, Verena Ross, meets with representatives of ABBL, ALFI, ACA, LPEA, LuxCMA, LFF, and LuxSE	SIU, Simplification/burden reduction, Current legislative/regulatory topics	N/A

26	The Chair of ESMA, Verena Ross, speaks at the ALFI Global Asset Management Conference	ESMA34-445599010-315 Verena Ross Keynote speech - ALFI conference 2025.pdf	N/A
26	The Chair of ESMA, Verena Ross, gives an interview to Delano		N/A
26	The Chair of ESMA, Verena Ross, meets with Isabelle Delas, Luxembourg Finance Labelling Agency	ESG, product labelling	N/A
27	The Chair of ESMA, Verena Ross, speaks at the EFR Stakeholder Round Table	Panel discussion on Sustainable Finance/ Climate Change	Dinner
27	The Chair of ESMA, Verena Ross, meets with Commissioner Valdis Dombrovskis	Simplification/burden reduction, SIU	N/A
28	The Chair of ESMA, Verena Ross, speaks at the Better Finance conference	Panel discussion "Delivering Value for Money in EU Financial Markets"	N/A
28	The Chair of ESMA, Verena Ross, meets with Valérie Urbain, Euroclear	T+1, SIU	N/A
<u>April</u>			
08	The Chair of ESMA, Verena Ross, meets with Minister Klemen Boštjančič, Slovenia	Current market developments, SIU, Supervision	N/A

08	The Chair of ESMA, Verena Ross, speaks at the ATVP Capital Markets Day conference	ESMA24-225943895-362 Verena Ross Keynote Speech at the ATVP Capital Markets Day.pdf	N/A
09	The Chair of ESMA, Verena Ross, speaks at the Eurofi conference	Panel discussion “Digital finance: trends, challenges and policy priorities (implications of the Draghi report, priorities for the new Commission,...)”	N/A
09	The Chair of ESMA, Verena Ross, meets with Cecile Nagel, Bank of New York	Current geo-political/markets developments, Securitisation, Collateral	N/A
09	The Chair of ESMA, Verena Ross, and the Executive Director, Natasha Cazenave, meet with Ann Prendergast, Joe Barry, Sven Kasper, Ciara Horigan and Guido Faltoni, State Street	Current geo-political/market developments, SIU, ESG, ETFs	N/A
09	The Chair of ESMA, Verena Ross, meets with Sam Woods, Bank of England	Current geo-political/market developments	N/A
09	The Chair of ESMA, Verena Ross, and the Chair of the CCP Supervisory Committee, Klaus Löber, meet with Vikesh Patel and Kyle Edwards, Cboe Clear	Current geo-political/market developments, EMIR 3 implementation/processes, MiFID/R Transparency - RTS 1, open access	N/A
09	The Chair of ESMA, Verena Ross, and the Executive Director, Natasha Cazenave, meet with Eglantine Desautel, Euro CTP	Consolidated Tape process, Rules of engagement with ESMA	N/A

09	The Chair of ESMA, Verena Ross, meets with Mr José Antonio Álvarez, Santander	Current geo-political/market developments, SIU	N/A
09	The Chair of ESMA, Verena Ross, and the Executive Director, Natasha Cazenave, meet with Eric Pan, ICI	Current geo-political/market developments, SIU, ETFs	N/A
09	The Chair of ESMA, Verena Ross, meets with Joe Heneghan, Revolut Europe	Current market developments, SIU and market barriers, supervisory set-up	N/A
10	The Chair of ESMA, Verena Ross, gives an interview to XYZ	Szefowa ESMA: „Trzeba szybciej usuwać bariery ograniczające rozwój rynków kapitałowych” (WYWIAD) - XYZ	N/A
10	The Chair of ESMA, Verena Ross, meets with MEP Stephanie Yon-Courtin	RIS, VfM, SIU and burden reduction	N/A
10	The Chair of ESMA, Verena Ross, meets with Bernard Mensah, Bank of America	Current geo-political/market developments, SIU and supervisory arrangements	N/A
10	The Chair of ESMA, Verena Ross, meets with Tim Adams, IIF	Current geo-political/market developments, SIU, securitisation	N/A
10	The Chair of ESMA, Verena Ross, meets with Alfred Kammer, IMF	Current geo-political/market developments, SIU, FSAP	N/A
10	The Chair of ESMA, Verena Ross, speaks at the Eurofi conference	Panel discussion “T+1 settlement: next steps following the ESMA report (next steps in the EU and other jurisdictions, conditions of success, role of technology)”	N/A

10	The Chair of ESMA, Verena Ross, meets with MEP Fernando Navarrete	SIU, Digital Euro, ESMA priorities	N/A
10	The Chair of ESMA, Verena Ross, the Executive Director, Natasha Cazenave, and the Chair of the CCP Supervisory Committee, Klaus Löber, meet with Jean Lemierre, BNP Paribas	Current geo-political/market developments, Simplification and Burden Reduction, SIU and retail investment in the EU	N/A
10	The Chair of ESMA, Verena Ross, meets with Minister Rimantas Šadžius, Lithuania	Current geo-political/market developments, SIU, MiCA implementation	N/A
10	The Chair of ESMA, Verena Ross, and the Executive Director, Natasha Cazenave, meet with Adam Farkas, AFME	T+1, Corporate bond transparency, Reasonable commercial basis	N/A
10	The Chair of ESMA, Verena Ross, and the Chair of the CCP Supervisory Committee, Klaus Löber, meet with David Ripley, Kraken	MiCA implementation and supervisory arrangements, US crypto policy developments	N/A
10	The Chair of ESMA, Verena Ross, meets with Odile Renaud-Basso, EBRD	Current geo-political/market developments, SIU, EBRD work on capital market development, Sustainable finance – green bonds	N/A
11	The Chair of ESMA, Verena Ross, meets with Klaas Knot, DNB	Current geo-political/market developments, SIU, Engagement in FSB, Work on NBFIs	N/A
11	The Chair of ESMA, Verena Ross, meets with Joost Smits, Ministerie van Financiën	SIU	N/A

11	The Chair of ESMA, Verena Ross, meets with Francesco Ceccato, Barclays	Current geo-political/market developments, Simplification and burden reduction, private credit	N/A
11	The Chair of ESMA, Verena Ross, attends the Informal Ecofin		Lunch and dinner
15	The Chair of ESMA, Verena Ross, and the Executive Director, Natasha Cazenave meet with a delegation from ECON	SIU, Simplification and burden reduction, RIS	N/A
21	The Chair of ESMA, Verena Ross, meets with Walt Lukken & Jackie Mesa, FIA	Current market developments, Simplification, Vertical integration	N/A
21	The Chair of ESMA, Verena Ross, speaks at the IMF/IOSCO Annual Conference	Panel discussion on “Mutual Funds to ETFs? Implications for Financial Stability and Price Discovery”	N/A
21	The Chair of ESMA, Verena Ross, meets with Jeff Sprecher, ICE	Current market developments, Cryptos, Capital market developments in EU/US/UK, Supervisory arrangements	N/A
21	The Chair of ESMA, Verena Ross, meets with Michael Faulkender, US Treasury	Current market developments, Crypto, ESG, UST Clearing	N/A
22	The Chair of ESMA, Verena Ross, meets with Grant Vingo, OSC	Current market developments, international cooperation	N/A
23	The Chair of ESMA, Verena Ross, gives an interview to CNBC	We're monitoring markets closely given the continued uncertainty, ESMA chair says	N/A
23	The Chair of ESMA, Verena Ross, and the Chair of the CCP Supervisory Committee,	Current market developments, Crypto market development and policy changes	N/A

	Klaus Löber, meet with Acting Chair Caroline D. Pham, CFTC		
23	The Chair of ESMA, Verena Ross, meets with Governor Lisa D. Cook, Federal Reserve	Current market developments, SIU, FSB work	N/A
23	The Chair of ESMA, Verena Ross, and the Chair of the CCP Supervisory Committee, Klaus Löber, meet with Acting Chairman Mark T. Uyeda, SEC	Current market developments, Crypto market development and policy changes	N/A
24	The Chair of ESMA, Verena Ross, participates in the IIF Future of Global Financial Policymaking Roundtable	Discussion on international regulatory arrangements and priorities	N/A
24	The Chair of ESMA, Verena Ross, and the Chair of the CCP Supervisory Committee, Klaus Löber, meet with Tobias Adrian, IMF	Current market developments, Data challenges for monitoring of financial stability risks, UST Clearing	N/A
24	The Chair of ESMA, Verena Ross, meets with Robert Cook and Gloria Dalton, FINRA	Current market developments, Crypto market developments and investor protection issues, retail investor access/ETFs	N/A
25	The Chair of ESMA, Verena Ross, speaks at a SIFMA roundtable	ESMA work/priorities, SIU, Simplification and burden reduction	N/A
25	The Chair of ESMA, Verena Ross, meets with President Williams, NY Fed	Current market developments, UST Clearing	N/A

30	The Chair of ESMA, Verena Ross, speaks to Eva Wimmer, BMF	Current developments in Germany, Simplification/burden reduction, SIU and other current EU policy topics	N/A
<u>May</u>			
05	The Chair of ESMA, Verena Ross, meets with Douglas J. Elliott	US regulatory developments	N/A
05	The Chair of ESMA, Verena Ross, attends a hearing at the French Assemblée nationale "Audition Union des marchés de capitaux"	SIU	N/A
06	The Chair of ESMA, Verena Ross, meets with the Board and Executive Committee of the Deutsche Aktieninstitut and speaks at their Annual Reception	ESMA's priorities, Current market developments, SIU	Dinner
12	The Chair of ESMA, Verena Ross, meets with Mark Uyeda, SEC	Current market developments, US/EU regulatory developments	N/A
13	The Chair of ESMA, Verena Ross, meets with Tuhin Kanta Pandey, SEBI	Current market developments, CCPs, shortening of settlement cycle	N/A
14	The Chair of ESMA, Verena Ross, meets with Julia Leung, SFC	Current market developments	N/A
14	The Chair of ESMA, Verena Ross, meets with Marlene Amstad, FINMA	Current market developments, T+1	N/A

14	The Chair of ESMA, Verena Ross, meets with Tuang Lee, MAS	Current market developments, Digital/Sustainable Finance, SIU	N/A
14	The Chair of ESMA, Verena Ross, meets with Shigeru Ariizumi, Japan FSA	Current market developments, Crypto regulation, Capital Market/SIU, FSB NBFII work	N/A
15	The Chair of ESMA, Verena Ross, speaks with Samuel Riley, Clearstream Holding AG	SIU and settlement landscape in EU, digitalisation, T+1	N/A
16	The Chair of ESMA, Verena Ross, speaks with Following the Rules podcast	https://podcasts.apple.com/gb/podcast/esma-chair-verena-ross-on-her-to-do-list-for-2025-simplifying/id1619958232?i=1000710002443	N/A
21	The Chair of ESMA, Verena Ross, meets with Lorenzo Bini Smaghi, Societe Generale	EU market developments, SIU	Lunch
21	The Chair of ESMA, Verena Ross, speaks with Emmanuel Faber, IFRS	Omnibus/CSRD/ESRS, Ongoing ISSB work	N/A
23	The Chairs of the ESAs speak with Claudia Buch, SSM	Simplification and burden reduction	N/A
27	The Chair of ESMA, Verena Ross, speaks with Claudia Buch, SSM	Cooperation between SSM/ESMA	N/A
<u>June</u>			

02	The Chair of ESMA, Verena Ross, gives and interview to Handelsblatt		N/A
02	The Chair of ESMA. Verena Ross, speaks at the BaFIN Kapitalmarktkonferenz	www.esma.europa.eu/sites/default/files/2025-06/ESMA24-225943895-370_Verena_Ross_Speech_Kapitalmarktkonferenz_2025.pdf	N/A
03	The Chair of ESMA, Verena Ross, and the Executive Director, Natasha Cazenave, speak to Robin Mess, Big xyt	Introductory meeting, EU consolidated tapes	N/A
05	The Chair of ESMA, Verena Ross, speaks at the ESM-EUI-FBF Conference - "EU Savings and Investments Union: Bringing Capital Markets to People and Firms"	www.esma.europa.eu/sites/default/files/2025-06/ESMA24-225943895-378_Verena_Ross_Keynote_Speech_-_Joint_ESM-FBF_conference.pdf	N/A
05	The Chair of ESMA, Verena Ross, meets with Pierre Gramegna, ESM	SIU	N/A
05	The Chair of ESMA, Verena Ross, speaks at the POLITICO conference "The Savings and Investments Union: Unlocking new capital	Panel discussion	N/A
06	The Chair of ESMA, Verena Ross, meets with Commissioner Albuquerque	SIU, Simplification and Burden Reduction, ESAP	N/A
06	The Chair of ESMA, Verena Ross, meets with Agustín Reyna, BEUC	SIU, Simplification and Burden Reduction, ESG ratings	N/A

06	The Chair of ESMA, Verena Ross, meets with Aleksandra Mączyńska, Better Finance	SIU (including Individual Savings Accounts, PEPP, 28 th regime, etc), RIS	N/A
06	The Chair of ESMA, Verena Ross, meets with Wim Mijs, EBF	SIU, T+1, Digital Euro	N/A
10	The Chair of ESMA, Verena Ross, speaks at the Goldman Sachs European Financials Conference	On-stage interview	N/A
10	The Chair of ESMA, Verena Ross, speaks at the Hertie School of Management	Panel discussion “Matching Savings and Investments: The Role of Banks and Capital Markets in Financing Europe's Future”	N/A
10	The Chair of ESMA, Verena Ross, gives and interview to Europe.Table briefing		N/A
11	The Chair of ESMA, Verena Ross, meets with the German Credit Industry Associations, BdB, BSW, BVI, BVR, DSGV, VdP, VÖB	Current market developments, SIU, Simplification and Burden Reduction	Refreshments
16	The Chair of ESMA, Verena Ross, meets with Marta Kightley, National Bank of Poland	Economic and market developments, ESMA strategy and mandate, SIU	N/A
16	The Chair of ESMA, Verena Ross, meets with representatives of the Warsaw Stock	SIU, Supervision retail investor participation, proportionality/simplification	Refreshments

	Exchange and representatives of capital market institutions and associations		
25	The Chair of ESMA, Verena Ross, meets with EFR Members	SIU, securitisation, private credit, 28 th regime	Refreshments
<u>July</u>			
03	The Chair of ESMA, Verena Ross, speaks at the EU T+1 Industry Committee - Launch Event	Verena Ross - Keynote Speech - EU T+1 Industry Committee Report launch	N/A
03	The Chair of ESMA, Verena Ross, meets with MEP Van Overtveldt	Current Market developments, SIU, Cryptos, Simplification and Burden Reduction	N/A
03	The Chair of ESMA, Verena Ross, meets with Erik Thedeen, Riksbank	Current Market developments, SIU, ESRB work	N/A
08	The Chair of ESMA, Verena Ross, gives an interview to Politico		N/A
10	The Chair of ESMA, Verena Ross, meeting with the Members of the GFMA Board	SIU, ESMA supervision, Simplification and Burden Reduction, Pre-hedging	Refreshments
11	The Chair of ESMA, Verena Ross, speaks with Panos Prodromides, CEA OB	Priorities of CEA OB and ESMA	N/A
18	The Chair of ESMA, Verena Ross, speaks to Chairman Paul Atkins, SEC	Current market developments, regulatory developments in US and EU	N/A

23	The Chair of ESMA, Verena Ross, meets with Bertrand Dumont, DG Tresor	SIU, Simplification and Burden Reduction	N/A
24	The Chair of ESMA, Verena Ross, speaks to Piero Cipollone, ECB	SIU, DLT/Digital Euro	N/A
<u>August</u>			
<u>September</u>			
03	The Chair of ESMA, Verena Ross, meets with representatives of AMAFI	Fragmentation and market integration, CTP, Settlement, Supervision	N/A
05	The Chair of ESMA, Verena Ross, speaks with Commissioner Alburquerque	SIU strategy	N/A
08	The Chair of ESMA, Verena Ross, meets with Samara Cohen, Carey Evans & Martin Parkes, Blackrock	Current market developments, Digital Assets, Private Markets	N/A
08	The Chair of ESMA, Verena Ross, meets with Marianne Haahr, IAPB	Sustainable finance and biodiversity, IOSCO work on carbon markets	N/A
09	The Chair of ESMA, Verena Ross, meets with Stephane Boujnah, Euronext	SIU, Market structure	N/A
09	The Chair of ESMA, Verena Ross, meets with Paul Atkins, SEC	Crypto/stablecoins, IASB Funding and the ISSB, NBFIs, Foreign Private Issuers	N/A

10	The Chair of ESMA, Verena Ross, meets with MEP Aurore Lalucq,	SIU, ESMA's priorities	N/A
10	The Chair of ESMA, Verena Ross, meets with MEP Kinga Kollár	SIU, ESMA's priorities	
10	The Chair of ESMA, Verena Ross, meets with MEP Damian Boeselager	SIU, ESMA's priorities	
10	The Chair of ESMA, Verena Ross, meets with MEP Janusz Lewandowski	SIU, ESMA's priorities	
15	The Chair of ESMA, Verena Ross, speaks to Giovanni Sabatini	T+1	N/A
17	The Chair of ESMA, Verena Ross, meets with Nikhil Rathi, FCA	Current market and regulatory developments (EU/UK/international), Simplification and burden reduction, Crypto/stablecoins	N/A
17	The Chair of ESMA, Verena Ross, meets with Cassie Craddock & Matthew Osborne, Ripple	Crypto/stablecoins market and regulatory developments	N/A
17	The Chair of ESMA, Verena Ross, and the Executive Director, Natasha Cazenave, meet with Tanguy Van de Werve & Vincent Ingram, EFAMA	Sustainability reporting, Retail Investors and RIS, Market developments including ETFs, UCITS eligible assets	N/A

17	The Chair of ESMA, Verena Ross, meets with Lucy Rigby MP, Economic Secretary to the UK Treasury and City Minister	Current market and policy developments, SIU, Cooperation	N/A
17	The Chair of ESMA, Verena Ross, and the Executive Director, Natasha Cazenave, meet with Philipp Bohrn & Michal Truszczynski, Bitpanda	Crypto market developments, MiCA implementation, firm's EU strategy	N/A
17	The Chair of ESMA, Verena Ross, and the Chair of the CCP Supervisory Committee, Klaus Löber, meet with Roland Chai, Nasdaq	Nasdaq developments, Tokenisation/MiCA, Post-Trade/DLT, SIU	N/A
17	The Chair of ESMA, Verena Ross, meets with Alfred Kammer, IMF	Current market developments, EU FSAP and SIU, Crypto/stablecoins	N/A
17	The Chair of ESMA, Verena Ross, and the Executive Director, Natasha Cazenave, meet with Christian Noyer and Jörg Kukies	Financing for start-up/scale up companies, public market access and IPOs, potential for tokenisation/DLT	N/A
17	The Chair of ESMA, Verena Ross, meets with Santiago Fernández de Lis, and Jaime Vázquez Castro, BBVA	Current market developments, SIU, digitalisation/tokenisation	N/A
17	The Chair of ESMA, Verena Ross, meets with Stephen Fisher, Malte Kilian and Orestis Nikou, Deutsche Bank AG	SIU, CSDs, transparency, retail engagement	N/A

18	The Chair of ESMA. Verena Ross, speaks at two Eurofi conference panels	Panel discussion “How important is capital market integration for the SIU?” Panel discussion “SIU: are we on the right track?”	N/A
18	The Chair of ESMA, Verena Ross, and the Chair of the CCP Supervisory Committee, Klaus Löber, meet with Vittorio Grilli, J.P. Morgan	Simplification and burden reduction, Supervision at EU level	N/A
18	The Chair of ESMA, Verena Ross, meets with Katharine Braddick, Barclays	UK, EU and global regulatory developments, SIU strategy	N/A
18	The Chair of ESMA, Verena Ross, meets with Kipp Kranbuhl and Brent McIntosh, Citi	US/EU market and regulatory developments, Simplification and burden reduction, EU Supervision	N/A
18	The Chair of ESMA, Verena Ross, meets with Étienne Barel, FBF and Heiner Herkenhoff, BdB	Securitisation, retail investor strategy	N/A
18	The Chair of ESMA, Verena Ross, and the Executive Director, Natasha Cazenave, meet with Bryan Pascoe and Rene Karsenti, ICMA	Bond market developments, T+1, Sustainability reporting, Simplification and burden reduction	N/A
18	The Chair of ESMA, Verena Ross, and the Executive Director, Natasha Cazenave, meet with Faryar Shirzad (remote), Scott Bauguess, Tom Duff Gordon, Roeland Van der Stappen, Coinbase	US/EU crypto/stablecoin/tokenisation market and regulatory developments	N/A

18	The Chair of ESMA, Verena Ross, and the Executive Director, Natasha Cazenave, meet with Arjun Sethi, Kraken	MiCA implementation and ESMA convergence work, US market and regulatory developments, Tokenised securities	N/A
18	The Chair of ESMA, Verena Ross, and the Chair of the CCP Supervisory Committee, Klaus Löber, meet with José Antonio Álvarez, Santander	SIU/EU market fragmentation, Investor education and disclosure, Digital Euro	N/A
18	The Chair of ESMA, Verena Ross, meets with Minister Jurand Drop	Current economic and market developments, SIU, Regional stock exchanges initiative, MiCA implementation	N/A
19	The Chair of ESMA, Verena Ross, and the Executive Director, Natasha Cazenave, meet with Francesco Vanni d'Archirafi and Valérie Urbain, Euroclear	SIU, Euroclear/CSDs, Supervision, T+1, DLT	N/A
19	The Chair of ESMA, Verena Ross, meets with Joost Smits, MinFin NDL	SIU – possible proposals, RIS	N/A
19	The Chair of ESMA, Verena Ross, meets with Sir Stephen Hester and Jussi Koskinen, Nordea	SSM Supervision and lessons for SIU, Tokenisation/stablecoins, Retail investor participation	N/A
19	The Chair of ESMA, Verena Ross, and the Chair of the CCP Supervisory Committee, Klaus Löber, meet with Bjørn Sibbern, SIX Group	Current market developments/primary markets, Consolidated Tape, SIX strategy	N/A

19	The Chair of ESMA, Verena Ross, gives an interview to Bloomberg		N/A
19	The Chair of ESMA, Verena Ross, participates in the Informal Ecofin		N/A
22	The Chair of ESMA, Verena Ross, and the Executive Director, Natasha Cazenave, meet with Governor François Villeroy de Galhau, Banque de France	SIU, NBFI, Digital Innovation	N/A
24	The Chair of ESMA, Verena Ross, and the Chair of the CCP Supervisory Committee, Klaus Löber, meet with Stephan Leithner and Niels Brab Deutsche Börse Group	SIU, Market fragmentation, transparency and liquidity, Financial innovation (tokenisation, DLT, digital Euro, US developments)	N/A
25	The Chair of ESMA, Verena Ross, speaks at the AMF-AEFR Conference	Fireside Chat on quantum computing and cyber resilience between securities markets regulators	N/A
25	The Chair of ESMA, Verena Ross, meets with Toshiyuki Miyoshi, Japan FSA	Current market/regulatory developments, FSB/IOSCO work	N/A
26	The Chair of ESMA, Verena Ross, meets with Julia Leung, SFC	Current market/regulatory developments, FSB/IOSCO work	N/A
30	The Chair of ESMA, Verena Ross, meets with Commissioner Albuquerque	SIU – market structure and supervision, retail investor engagement (investor journey, RIS, SIA recommendations), Simplification and Burden Reduction	N/A

30	The Chair of ESMA, Verena Ross, meets with MEP Isabel Benjumea	SIU, Digital Innovation,	N/A
30	The Chair of ESMA, Verena Ross, meets with MEP Fernando Navarrete	NBFI, Securitisation, Tokenisation	
<u>October</u>			
01	The Chair of ESMA, Verena Ross, meets with a supervised entity	Supervision	N/A
01	The Chair of ESMA, Verena Ross, gives an interview to Citywire		N/A
02	The Chair of ESMA, Verena Ross, gives an interview to the Financial Times		N/A
02	The Chair of ESMA, Verena Ross, and the Chair of the CCP Supervisory Committee, Klaus Löber, meet with the Honourable E. David Burt, JP, MP - Premier and Minister of Finance of Bermuda	Current market development, Insurance and fund regulation/supervision, Digital Finance	N/A
06	The Chair of ESMA, Verena Ross, gives an interview to Borsen		N/A
06	The Chair of ESMA, Verena Ross, meets with Governor Christian Kettel Thomsen, Danish National Bank	SIU strategy, Simplification and burden reduction, sustainable finance	N/A

13	The Chair of ESMA, Verena Ross, speaks to Staatssekretärin Jeanette Schwamberger	SIU strategy, including market integration and supervision, retail investor journey and RIS, Simplification and burden reduction, Securitisation	N/A
15	The Chair of ESMA, Verena Ross, speaks at the IIF Annual Meeting	Panel discussion "Financial Markets in the Technology Age: AI and Tokenization"	N/A
15	The Chair of ESMA, Verena Ross, meets with Constantin Cotzias, Bloomberg	Market developments in US/EU, Private markets, Market structure issues, Sustainable finance, SIU strategy, Simplification and burden reduction	N/A
15	The Chair of ESMA, Verena Ross, meets with John Waldron, Goldman Sachs	Macro and EU outlook, Digital assets and tokenisation, Market structure	N/A
15	The Chair of ESMA, Verena Ross, meets with Ambassador Jovita Neliupšienė, Head of EU Delegation to the US	US Developments, ESMA introduction and priorities	N/A
15	The Chair of ESMA, Verena Ross, meets with Frank La Salla, DTCC	US Treasury clearing, T+1, Digital assets, Operational resilience	N/A
16	The Chair of ESMA, Verena Ross, meets with Johann Kerbrat, Robinhood	Robinhood's EU operations, Regulatory and market developments US/EU	N/A
16	The Chair of ESMA, Verena Ross, meets with Grahame Johnson, Bank of Canada	FSB SCAV work	N/A
16	The Chair of ESMA, Verena Ross, meets with Adena Friedman, Nasdaq	SIU strategy, EU/US market developments, Tokenisation	N/A

16	The Chair of ESMA, Verena Ross, meets with Acting Chair Caroline D. Pham, CFTC	Current regulatory and market developments US/EU, Digital Assets	N/A
16	The Chair of ESMA, Verena Ross, speaks at the DC Fintech week	Panel discussion "So... What Are You Exactly? Regulating the Evolving Market Structure"	N/A
16	The Chair of ESMA, Verena Ross, meets with Chair Paul Atkins, SEC	Digital assets and tokenisation, Private/public markets, Sustainability, Foreign private issuer eligibility	N/A
17	The Chair of ESMA, Verena Ross, speaks at the IIF Roundtable	Roundtable discussion "Addressing Regulatory Fragmentation Roundtable"	N/A
17	The Chair of ESMA, Verena Ross, meets with Walt Lukken, FIA	US regulatory and market developments, ESMA priorities	N/A
17	The Chair of ESMA, Verena Ross, meets with Robert Cook and Gloria Dalton, FINRA	US/EU regulatory and market developments, retail investor journey and protection, Crypto and tokenisation	N/A
17	The Chair of ESMA, Verena Ross, meets with Elizabeth King, ICE	US/EU regulatory and market developments, SIU strategy, Retailisation, Digital assets, tokenisation and blockchain	N/A
17	The Chair of ESMA, Verena Ross, meets with Congressman Bryan Steil	Digital assets, US/EU regulatory developments	N/A
17	The Chair of ESMA, Verena Ross, meets with Tobias Adrian, IMF	US/EU regulatory and market developments, SIU, Private markets	N/A

17	The Chair of ESMA, Verena Ross, meets with Katherine K. Martin & Matt Swinehart, Rock Creek Global Advisors LLC	US regulatory landscape, Digital assets, US Treasury market reforms	N/A
22	The Chair of ESMA, Verena Ross, meets with a supervised entity	Supervision	N/A
24	The Chair of ESMA, Verena Ross, meets with Aleksandra Mączyńska, Better Finance	Investor journey/RIS, PRIIPs, Scams and Frauds	N/A
24	The Chair of ESMA, Verena Ross, speaks at the Febelfin Savings and Investments Union Conference	www.esma.europa.eu/sites/default/files/2025-10/ESMA24-225943895-398_Keynote_speech_-_ESMA_Chair_-_Febelfin.pdf	N/A
27	The Chair of ESMA, Verena Ross, meets with Tuang Lee, MAS	Capital market development, DLT/Tokenisation, Stablecoins	N/A
27	The Chair of ESMA, Verena Ross, meets with Tuhin Kanta Pandey, SEBI	India/EU capital market developments and regulation, CCP MOU	N/A
27	The Chair of ESMA, Verena Ross, meets with Joe Longo, ASIC	Capital market developments, Australian and EU regulatory/supervisory priorities, SIU and simplification/burden reduction	N/A
28	The Chair of ESMA, Verena Ross, meets with Deputy Governor Soledad Núñez, Banco de España	SIU - market structure and supervision, Retail investor engagement, Global regulatory cooperation, Digitalisation, Simplification and reporting burden reduction	N/A

29	The Chair of ESMA, Verena Ross, meets with Alejandra Kindelán, Spanish Banking Association	Simplification and burden reduction, SIU - Market structure and supervision, retail investor engagement and RIS	N/A
29	The Chair of ESMA, Verena Ross, meets with Juan Ramón Flames, BME	SIU strategy – market structure and supervision, Retail investor engagement in capital markets, BME & SIX strategic developments/business plan	N/A
29	The Chair of ESMA, Verena Ross, speaks to Ms Paula Conthe	SIU strategy – market structure and supervision, Finance Europe Label/Competitiveness Lab, Public/private markets, Simplification and burden reduction initiatives (Ecofin, ESMA, etc)	N/A
29	The Chair of ESMA, Verena Ross, gives an interview to El Mundo		N/A
29	The Chair of ESMA, Verena Ross, meets with Angel Martínez-Aldama, Inverco	EU/ESMA regulatory priorities, Inverco positions on key policy files, Simplification and burden reduction	N/A
30	The Chair of ESMA, Verena Ross, speaks to Commissioner Dombrovskis	Simplification and burden reduction, ESMA initiatives, SIU strategy and next steps, Sustainable finance Omnibus	N/A
30	The Chair of ESMA, Verena Ross, speaks to Giovanni Sabatini	T+1	N/A
<u>November</u>			
04	The Chair of ESMA, Verena Ross, meets with Governor Mārtiņš Kazāks and Santa Purgaile, Latvijas Banka	SIU strategy, ESMA/NCA priorities, Digital and MiCA agenda, simplification and proportionality	N/A

04	The Chair of ESMA, Verena Ross, meets with Finance Latvia Association	Latvian market structure and trends, SIU strategy and national priorities	N/A
04	The Chair of ESMA, Verena Ross, meets with Minister Arvils Ašeradens	SIU strategy, national capital market/regulatory developments,	N/A
05	The Chair of ESMA, Verena Ross, speaks at the Joint Consumer Protection Day		N/A
05	The Chair of ESMA, Verena Ross, gives an interview to LETA		N/A
06	The Chair of ESMA, Verena Ross, meets with Minister Sakari Puisto	SIU strategy, Listing Act rules and national implementation, Digital agenda and stable Coins	N/A
06	The Chair of ESMA, Verena Ross, meets with Undersecretary Leena Mörntinen	SIU strategy, EU digital agenda	N/A
06	The Chair of ESMA, Verena Ross, meets with Governor Olli Rehn, Bank of Finland	SIU strategy, Stable coins, Simplification and Burden Reduction agenda	N/A
06	The Chair of ESMA, Verena Ross, meets with Kalle Lyyra - Euroclear Finland Oy, Rizvan Samaletdin – Nordea, Marjo Grandell - Danske Bank and Mari Pekonen-Ranta - Finance Finland	SIU strategy, Simplification and Burden Reduction, T+1	N/A

07	The Chair of ESMA, Verena Ross, meets with the Lithuanian Banking Association and a few of its members	Simplification and Burden Reduction, Proportionality, Lithuanian market and regulatory structure, Financial Literacy	N/A
07	The Chair of ESMA, Verena Ross, meets with Gediminas Šimkus, Chair of the Board of the Bank of Lithuania and Vaida Markeviciene, Deputy Governor of the Bank of Lithuania	SIU strategy, AI and SupTech, EU Digital agenda	N/A
07	The Chair of ESMA, Verena Ross, meets with Kristupas Vaitiekūnas, Minister of Finance of the Republic of Lithuania	SIU strategy	N/A
07	The Chair of ESMA, Verena Ross, speaks at International Financial Markets Conference "Capital Markets for Competitiveness and Resilience"	https://www.esma.europa.eu/document/verena-ross-keynote-speech-11th-international-financial-markets-conference-7-november-2025	N/A
17	The Chair of ESMA, Verena Ross, attends the ECON Annual hearing with ESA Chairs		N/A
18	The Chair of ESMA, Verena Ross, meets with MEP Ilhan Kyuchuk	Omnibus package on sustainability reporting, 28th regime	N/A
18	The Chair of ESMA, Verena Ross, meets with MEP Luděk Niedermayer	SIU, ESMA's funding model	N/A

18	The Chair of ESMA, Verena Ross, meets with MEP Markus Ferber	SIU - Market integration and supervision, Securitisation, NBFi	N/A
18	The Chair of ESMA, Verena Ross, speaks at the ECSDA Conference	https://www.esma.europa.eu/document/verena-ross-keynote-speech-ecsd-conference-18-november-2025	N/A
18	The Chair of ESMA, Verena Ross, meets with MEP Ralf Seekatz	Securitisation, RIS, SIU - Market integration and supervision	N/A
20	The Chair of ESMA, Verena Ross, meets with Deputy Governor Mary Elizabeth McMunn, Central Bank of Ireland	SIU – Market integration and supervision, CBoI/EU supervision	N/A
20	The Chair of ESMA, Verena Ross, gives an interview to John Ilhe, The Sunday Times		N/A
20	The Chair of ESMA, Verena Ross, speaks at the FSI Annual Dinner	https://www.esma.europa.eu/document/verena-ross-keynote-speech-financial-services-ireland-annual-dinner-20-november-2025	Dinner
21	The Chair of ESMA, Verena Ross, attends a roundtable with FSI Members	Simplification and Burden Reduction, SIU and supervisory reform, Irish financial markets and players, Retail investors, EU-US regulatory developments	N/A
21	The Chair of ESMA, Verena Ross, meets with Oliver Gilvarry, Irish Department of Finance	Lessons learned from 2019 ESAs Review, SIU – Market integration and supervision, Digital agenda/Stablecoins, 28th Regime	N/A
21	The Chair of ESMA, Verena Ross, attends a roundtable with Irish Funds	Irish fund market, Eligible Assets for UCITS, Private markets, Retail/young investors	Lunch

24	The Chair of ESMA, Verena Ross, meets with Lucy Rigby MP, Economic Secretary to the UK Treasury and City Minister	UK and EU regulatory and market developments, SIU and retail/pensions, Simplification and Burden Reduction	N/A
24	The Chair of ESMA, Verena Ross, speaks at a City UK Roundtable	SIU and future supervision arrangements, Simplification and burden reduction, ESMA flagship project on transaction reporting, EU-UK cooperation	Lunch
24	The Chair of ESMA, Verena Ross, meets with Nikhil Rathi, FCA	SIU, International engagement through FSB/IOSCO, Digital agenda in UK/EU and US, Consolidated Tape Providers	N/A
24	The Chair of ESMA, Verena Ross, meets with Sarah Breeden, Bank of England	SIU, ESMA/BOE cooperation on CCP supervision, Digital assets and tokenisation	N/A
25	The Chair of ESMA, Verena Ross, gives an interview to Ignites		N/A
25	The Chair of ESMA, Verena Ross, speaks at the FT conference - Future of Asset Management	Panel discussion: Regulatory Reset - Deregulation, Divergence and the New Compliance Frontier	N/A
25	The Chair of ESMA, Verena Ross, meets with David Schwimmer, LSEG	LSEG engagement with ESMA, Simplification and Burden Reduction, Digitalisation agenda in UK/EU	N/A
26	The Chair of ESMA, Verena Ross, gives an interview to De Tijd		N/A
28	The Chair of ESMA, Verena Ross, and a number of ESMA Board members speak to Binance	MiCA implementation	N/A

<u>December</u>			
01	The Chair of ESMA, Verena Ross, speaks to Giovanni Sabatini	T+1	N/A
01	The Chair of ESMA, Verena Ross, speaks to Andrew Bailey, Bank of England	FSB agenda and engagement, EU/SIU, UK developments	N/A
08	The Chair of ESMA, Verena Ross, meets with Richard Portes, London Business School	ESRB priorities, NBFIs monitoring	N/A